WASHINGTON, D.C. 20549

FORM 10-QSB

Quarterly Report Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

| For the Quarterly Period Ended: | Commission File Number |
| :---: | :---: |
| February 28, 1997 | $1-11038$ |

NORTHERN TECHNOLOGIES INTERNATIONAL CORPORATION (Exact name of registrant as specified in its charter)

## Delaware

(State of Incorporation)

41-0857886
(I.R.S. Employer Identification Number)

6680 N. Highway 49, Lino Lakes, MN 55014 (Address of principal executive offices)

$$
\begin{gathered}
\text { (612) } 784-1250 \\
\text { (Registrant's telephone number) }
\end{gathered}
$$

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days.
$\qquad$
NO
Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

## Class

Common Stock, $\$ .02$ par value

Outstanding as of April 11, 1997
4,206,308
"This document consists of eleven pages. No exhibits are being filed."

PART I - FINANCIAL INFORMATION
ITEM 1 - FINANCIAL STATEMENTS

NORTHERN TECHNOLOGIES INTERNATIONAL CORPORATION
BALANCE SHEETS (UNAUDITED)

|  | $\begin{gathered} \text { FEBRUARY 28, } \\ 1997 \end{gathered}$ | $\begin{aligned} & \text { AUGUST 31, } \\ & 1996 \end{aligned}$ | $\begin{gathered} \text { FEBRUARY 29, } \\ 1996 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |
| CURRENT ASSETS: |  |  |  |
| Cash and cash equivalents | \$ 3, 052, 595 | \$ 3,707, 520 | \$ 3,349,109 |
| Receivables: |  |  |  |
| Trade, less allowance for doubtful accounts of \$28,000, |  |  |  |
| \$26,000, and \$27,000, respectively | 1,253,666 | 1,127,975 | 978, 014 |
| Corporate joint ventures | 449,770 | 524,577 | 375,750 |
| Inventories | 556,733 | 584,212 | 560,884 |
| Prepaid expenses and other | 67,418 | 78,603 | 78,944 |
| Deferred income taxes | 170,000 | 170,000 | 110,000 |
| Total current assets | 5,550,182 | 6,192,887 | 5,452,701 |
| PROPERTY AND EQUIPMENT, net | 1,001,496 | 980,816 | 674,602 |
| OTHER ASSETS: |  |  |  |
| Investments in corporate joint ventures | 1,909,280 | 1,726,328 | 1,434,010 |
| Investment in European holding company | 254,375 | -- | -- |
| Investment in foreign company | 159,879 | 159,879 | 155,800 |
| Trading investment | 250,000 | -- | -- |
| Deferred income taxes | 90, 000 | 90,000 | 100,000 |
| Other | 114,140 | 164,140 | 103, 092 |
|  | 2,777,674 | 2,140,347 | 1,792,902 |
|  | \$ 9,329,352 | \$ 9,314, 050 | \$ 7,920, 205 |


| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CURRENT LIABILITIES: |  |  |  |  |  |  |
| Accounts payable | \$ | 201,515 | \$ | 154,859 | \$ | 196,982 |
| Income taxes |  | 106,579 |  | 463,700 |  | 104,534 |
| Accrued liabilities: |  |  |  |  |  |  |
| Payroll |  | 73,197 |  | 177,381 |  | 77,966 |
| Other |  | 134,761 |  | 112,544 |  | 117,398 |
| Total current liabilities |  | 516,052 |  | 908,484 |  | 496,880 |
| DEFERRED GROSS PROFIT |  | 109,000 |  | 109,000 |  | 100,500 |
| STOCKHOLDERS' EQUITY: |  |  |  |  |  |  |
| Preferred stock, no par value, authorized 10,000 shares, none issued |  |  |  |  |  |  |
| Common stock, \$.02 par value per share; authorized |  |  |  |  |  |  |
| 10,000,000 shares; issued and outstanding 4,206,308, |  |  |  |  |  |  |
| 4,199,275, and 4,237,773, respectively |  | 84,126 |  | 83,985 |  | 84,755 |
| Additional paid-in capital |  | 5,193,207 |  | 5,158,344 |  | 5,202,316 |
| Retained earnings |  | 3,684,904 |  | 3,143,526 |  | 2,102, 809 |
| Cumulative foreign currency translation adjustments |  | $(128,130)$ |  | 40,518 |  | 62,752 |
|  |  | 8,834,107 |  | 8,426,373 |  | 7,452,632 |
| Notes and related interest receivable from purchase of common stock |  | $(129,807)$ |  | $(129,807)$ |  | $(129,807)$ |
| Total stockholders' equity |  | 8,704,300 |  | 8,296,566 |  | 7,322,825 |
|  |  | 9,329,352 |  | 9,314, 050 |  | 7,920,205 |

See notes to financial statements.

NORTHERN TECHNOLOGIES INTERNATIONAL CORPORATION
STATEMENTS OF INCOME (UNAUDITED)

|  | THREE MONTHS ENDED |  | SIX MONTHS ENDED |  |
| :---: | :---: | :---: | :---: | :---: |
|  | FEBRUARY 28, 1997 | $\begin{gathered} \text { FEBRUARY 29, } \\ 1996 \end{gathered}$ | $\begin{gathered} \text { FEBRUARY 28, } \\ 1997 \end{gathered}$ | $\begin{gathered} \text { FEBRUARY 29, } \\ 1996 \end{gathered}$ |
| SALES | \$ 2, 092,961 | \$ 1, 607, 319 | \$ 4, 014, 375 | \$ 3, 225,918 |
| COST OF GOODS SOLD | 969,976 | 763,603 | 1,882,678 | 1,521,213 |
| GROSS PROFIT | 1,122,985 | 843,716 | 2,131,697 | 1,704,705 |
| OPERATING EXPENSES: |  |  |  |  |
| Selling | 322,882 | 212,825 | 591,303 | 406, 084 |
| General and administrative | 352,954 | 181,174 | 819,397 | 514,828 |
| Research, engineering, and technical support | 119,396 | 103,366 | 219,428 | 188,924 |
|  | 795,232 | 497,365 | 1,630,128 | 1,109,836 |
| OPERATING INCOME | 327,753 | 346,351 | 501,569 | 594,869 |
| JOINT VENTURES AND FOREIGN COMPANY: |  |  |  |  |
| Equity in income of corporate joint ventures and foreign company | 129,399 | 85,420 | 284,088 | 222,631 |
| Fees for technical assistance to corporate joint ventures | 469, 432 | 375, 340 | 981,371 | 672,978 |
| Corporate joint venture expense | $(130,994)$ | $(180,238)$ | $(251,995)$ | $(288,548)$ |
|  | 467,837 | 280,522 | 1, 013,464 | 607,061 |
| OTHER INCOME: |  |  |  |  |
| Interest income | 57,472 | 43,551 | 65,194 | 71,402 |
| Other income | 3,727 | -- | 7,884 | 3,727 |
|  | 61,199 | 43,551 | 73,078 | 75,129 |
| INCOME BEFORE INCOME TAXES | 856,789 | 670,424 | 1,588,111 | 1,277,059 |
| INCOME TAXES | 315,000 | 230,000 | 525,000 | 400, 000 |

\$ 541,789
\$ =========

NET INCOME PER COMMON SHARE

WEIGHTED AVERAGE NUMBER OF
COMMON AND COMMON
EQUIVALENT SHARES OUTSTANDING
4,275,224
===========
$\qquad$
4,308,573
===========
\$ 440,424
\$
$==========$
\$ 1,063, 111
$\qquad$
\$ 877,059
\$ $====$
===========

See notes to financial statements.

NORTHERN TECHNOLOGIES INTERNATIONAL CORPORATION
STATEMENTS OF CASH FLOWS (UNAUDITED)

CASH FLOWS FROM OPERATING ACTIVITIES:
Net income
Adjustments to reconcile net income to net cash provided by operating activities:
Depreciation

Equity income of joint ventures Dividend received from joint ventures
Change in current assets and liabilities:
Receivables:
Trade
Joint ventures
Inventories
Prepaid expenses and other
Accounts payable
Income taxes
Accrued liabilities
Total adjustments
Net cash provided by operating activities
CASH FLOWS FROM INVESTING ACTIVITIES:
Trading investment
Investment in European holding company
Investments in joint ventures
Additions to property
Payment on notes receivable from purchase of common stock
Net cash (used in) provided by investing activities
CASH FLOWS FROM FINANCING ACTIVITIES:
Proceeds from exercise of stock options
Repurchase of common stock
Dividends paid
Net cash used in financing activities

NET (DECREASE) INCREASE IN CASH AND
CASH EQUIVALENTS
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD

CASH AND CASH EQUIVALENTS AT END OF PERIOD

See notes to financial statements.

NORTHERN TECHNOLOGIES INTERNATIONAL CORPORATION
NOTES TO FINANCIAL STATEMENTS (UNAUDITED)

1. INTERIM FINANCIAL INFORMATION

In the opinion of management, the accompanying unaudited financial
statements contain all necessary adjustments, which are of a normal recurring nature, to present fairly the financial position of Northern

Technologies International Corporation as of February 28, 1997 and February 29, 1996, the results of operations for the three and six months ended February 28, 1997 and February 29, 1996, and the cash flows for the six months ended February 28, 1997 and February 29, 1996, in conformity with generally accepted accounting principles.

These financial statements should be read in conjunction with the financial statements and related notes as of and for the year ended August 31, 1996 contained in the Company's filing on Form 10-KSB dated November 26, 1996 and with Management's Discussion and Analysis of Financial Condition and Results of Operations appearing on pages 7 through 9 of this quarterly report.

INVENTORIES
Inventories consist of the following:

|  | $\begin{gathered} \text { February } 28, \\ 1997 \end{gathered}$ |  | $\begin{gathered} \text { August } 31, \\ 1996 \end{gathered}$ |  | $\begin{gathered} \text { February } 29 \\ 1996 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Production materials | \$ | 130,276 | \$ | 150,139 | \$ | 137,641 |
| Work in process |  | 31,177 |  | 22,619 |  | 28,574 |
| Finished goods |  | 395,280 |  | 411,454 |  | 394,669 |
|  | \$ | 556,733 | \$ | 584, 212 | \$ | 560,884 |

## 3. PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

Land
Buildings and improvements
Machinery and equipment
Deposits

Less accumulated depreciation

|  | $\begin{aligned} & \text { bruary 28, } \\ & 1997 \end{aligned}$ |  | $\begin{gathered} \text { August 31, } \\ 1996 \end{gathered}$ | $\begin{gathered} \text { February } 29 \\ 1996 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 246,097 | \$ | 246,097 | \$ | 241,196 |
|  | 1,044,996 |  | 979,369 |  | 553,907 |
|  | 600,040 |  | 587,537 |  | 583,926 |
|  | - |  | - |  | 97,616 |
|  | 1,891,133 |  | 1,813,003 |  | 1,476,645 |
|  | 889,637 |  | 832,187 |  | 802,043 |
| \$ | 1,001,496 | \$ | 980,816 | \$ | 674,602 |

4. INVESTMENTS IN CORPORATE JOINT VENTURES AND

EUROPEAN HOLDING COMPANY
During the six months ended February 28, 1997, the Company invested $\$ 107,067$ in foreign joint ventures. The Company has a $50 \%$ ownership interest in each entity. The entities had no significant operations prior to the Company's investment.

During the six months ended February 28, 1997, the Company invested $\$ 254,375$ for a $50 \%$ ownership interest in a European holding company. To date, the entity has been inactive.

TRADING INVESTMENT
During the three months ended November 30, 1996, the Company entered into an agreement (the Agreement) with a company to start a day trading program. The program's objectives generally are to make purchase and sales of shares on the New York Stock Exchange involving rapid turnover of market positions within a trading day. The Agreement required the Company to deposit $\$ 250,000$ in a trading account at a broker for an indefinite period of time.

STOCKHOLDERS' EQUITY
During the six months ended February 28, 1997, the Company acquired and retired 5,000 shares of common stock for $\$ 24,600$.

In November 1996, the Company declared a cash dividend of $\$ .12$ per share payable on December 20, 1996 to shareholders of record on December 6, 1996.

In November 1996, six employees received a total of 3,000 shares of common stock for services provided in fiscal 1996. The fair value of the common stock issued was determined based on the market value of the Company's common stock on the grant date and was accrued in fiscal 1996.

During the six months ended February 28, 1997, stock options for the purchase of 9,033 shares of the Company's common stock were exercised at prices between $\$ 3.00$ and $\$ 3.13$ per share.
equivalent shares outstanding during each period. This amount includes common stock equivalents of 68,983 and 61,073 for the three and six months ended February 28, 1997, respectively, and 65,219 and 69,219 from the three and six months ended February 29, 1996, respectively, assumed for the exercise of outstanding options using the treasury stock method.

ITEM 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATION

## RESULTS OF OPERATIONS

GENERAL - The Company conducts all foreign transactions based on the U.S. dollar, except for its investments in foreign joint ventures. The exchange rate differential relating to investments in foreign joint ventures is accounted for under the requirements of SFAS No. 52.

SALES - Net sales increased by \$485,642 or $30 \%$ during the second quarter of 1997 from those of the second quarter of 1996 . Net sales increased by $\$ 788,457$ or $24 \%$ during the six months ended February 28, 1997 compared to the six months ended February 29, 1996. These changes in sales are due to the volume of corrosion inhibiting products sold to existing or new customers. There has been no change in product pricing, introduction of new products, or entry into any particular new markets.

COST OF SALES - Cost of goods sold as a percentage of net sales for the second quarter of 1997 was $46 \%$ compared to $48 \%$ for the second quarter of 1996 . The cost of goods sold percentage of net sales was $47 \%$ for the six months ended February 28, 1997 and February 29, 1996. Variations are due primarily to the mix of product sales.

OPERATING EXPENSES - As a percentage of net sales, total operating expenses increased from $31 \%$ in the second quarter of fiscal 1996 to $38 \%$ in the second quarter of fiscal 1997. Operating expenses were $41 \%$ of net sales for the six months ended February 28, 1997 and $34 \%$ for the six months ended February 29, 1996.

Operating expense classification percentages of net sales were as follows:

| Three Months Ended |  | Six Months Ended |  |
| :---: | :---: | :---: | :---: |
| $\begin{gathered} \text { February } 28, \\ 1997 \end{gathered}$ | $\begin{gathered} \text { February 29, } \\ 1996 \end{gathered}$ | $\begin{gathered} \text { February } 28, \\ 1997 \end{gathered}$ | $\begin{gathered} \text { February 29, } \\ 1996 \end{gathered}$ |
| 15\% | 13\% | 15\% | 12\% |
| 17 | 11 | 20 | 16 |
| 6 | 7 | 6 | 6 |

Selling expenses increased during the second quarter of fiscal 1997 as compared to the same period in fiscal 1996 due to increase in staff salaries, distributor commissions, and travel. These same factors account for the increase in the selling expense for the six months ended February 28, 1997 over the same period in fiscal 1996. Selling expenses as a percentage of net sales increased for the quarter and six months ended February 28, 1997 as compared to the same period in fiscal 1996 due to the increased level of net sales in fiscal 1997 not fully offsetting the effect of increased fiscal 1997 selling expenses.

General and administrative expenses increased during the second quarter of fiscal 1997 as compared to the same period in fiscal 1996 due to increases in salary expense, travel, and real estate taxes and other expenses associated with the Company's expanded warehouse facility completed in December 1996. These same factors account for the increase in the general and administrative expenses for the six months ended February 28, 1997 over the same period in fiscal 1996. General and administrative expenses as a percentage of net sales increased for the quarter and six months ended February 28, 1997 as compared to the same period in fiscal 1996 due to the increased level of net sales in fiscal 1997 not fully offsetting the effect of increased fiscal 1997 general and administrative expenses.

Research, engineering, and technical support expenses increased during the second quarter of fiscal 1997 as compared to the same period in fiscal 1996 due primarily to increases in staff salaries and travel. These same factors account for the increase in research, engineering, and technical support expenses for the six months ended February 28, 1997 over the same period in fiscal 1996. Such expenses, as a percentage of sales were largely unchanged for the three and six month periods ended February 28, 1997 as compared to fiscal 1996 periods.

JOINT VENTURES AND FOREIGN COMPANY - Net earnings from corporate joint ventures and foreign company were $\$ 467,837$ and $\$ 1,013,464$ for the three and six months ended February 28, 1997, respectively, compared to $\$ 280,522$ and $\$ 607,061$ for the three and the six months ended February 29, 1996. This net increase reflects increased sales volume at the Company's corporate joint ventures and reduced travel and legal expense incurred by the Company in its support of existing and new corporate joint ventures.
the Company's annual effective income tax rate. The Company's effective income tax rate for fiscal 1997 and 1996 is lower than the statutory rate primarily due to the Company's equity in income of corporate joint ventures and foreign company being recognized based on after tax earnings of these entities. To the extent joint venture's undistributed earnings are distributed to the Company, it does not result in any material additional income tax liability after the application of foreign tax credits.

## LIQUIDITY AND CAPITAL RESOURCES

At February 28, 1997, the Company's working capital was $\$ 5,034,130$, including $\$ 3,052,595$ in cash and cash equivalents, compared to working capital of $\$ 5,284,403$ and $\$ 4,955,821$ as of August 31, 1996 and February 29, 1996, respectively.

Net cash provided from operations has been sufficient to meet liquidity requirements, capital expenditures, research and development cost, and expansion of operations of the Company's joint ventures. Cash flows from operations for the six months ended February 28, 1997 and February 29, 1996 was $\$ 536,752$ and $\$ 627,563$, respectively. The net cash flow from operations for the six months ended February 28, 1997 and February 29, 1996 resulted principally from net income and joint venture dividends offset by equity income of joint ventures and increased trade receivables. During the six months ended February 28, 1997, the net cash flow from operations was further reduced by payments on income tax liabilities.

Net cash used in investing activities for the six months ended February 28, 1997 was $\$ 689,572$ which resulted from investments in joint ventures and European holding company, additions to property, and trading investment. Net cash provided by investing activities for the six months ended February 29, 1996 was $\$ 373,747$ of which $\$ 743,875$ related to the payments received on notes receivable offset by additions to property of $\$ 370,128$.

Net cash used in financing activities for the six months ended February 28, 1997 was $\$ 502,105$ which resulted from the payment of dividends to stockholders of $\$ 504,733$ and the repurchase of common stock of $\$ 24,600$ offset by proceeds from the exercise of stock options of $\$ 27,228$. Net cash used in financing activities for the six months ended February 29, 1996 resulted from the payment of dividends to stockholders of $\$ 424,877$ and the repurchase of common stock of $\$ 70,875$ offset by proceeds of $\$ 12,250$ from the exercise of stock options.

The Company expects to meet future liquidity requirements with its existing cash and cash equivalents and from cash flows of future operating earnings and distributions of earnings and technical assistance fees from the corporate joint venture investments.

The Company has no long-term debt and no material lease commitments at February 28, 1997.

The Company has no postretirement benefit plan and does not anticipate establishing any postretirement benefit program.

## RECENTLY ISSUED ACCOUNTING STANDARD

In October 1995, the Financial Accounting Standards Board (FASB) issued SFAS No. 123, ACCOUNTING FOR STOCK-BASED COMPENSATION. SFAS No. 123 encourages companies to adopt a new accounting method that accounts for stock compensation awards based on their estimated fair value at the date they are granted. However, companies are permitted to continue following current accounting requirements for employee stock-based transactions, which generally do not result in an expense charge for most options if the exercise price is at least equal to the fair market value of the stock at the date of grant. Companies that continue to follow existing standards would be required to disclose in a note to the financial statements the effect on net income and net income per share had the Company recognized expense for options issued to employees based on SFAS No. 123. SFAS No. 123 is effect for the Company's fiscal year ending August 31, 1997 and will require disclosure information in those financial statements about stock options granted in fiscal 1996 and thereafter. The Company has determined that it will not adopt the fair value method prescribed by SFAS No. 123 for employee stock-based transactions. The "as if" disclosures will be included in the Company's annual financial statements for the year ending August 31, 1997.

In February 1997, the FASB issued SFAS No. 128, EARNINGS PER SHARE, which is effective for interim and annual reporting periods ending after December 15, 1997. The implementation of SFAS No. 128 is expected to increase earnings per share by an immaterial amount.

SFAS No. 128 supersedes Accounting Principles Board Opinion No. 15, EARNINGS PER SHARE, and replaces the presentation of primary earning per share with a presentation of basic earnings per share. It also requires dual presentation for all entities with complex capital structures and provides guidance on other computational changes.

PART II - OTHER INFORMATION
ITEM 1 - LEGAL PROCEEDINGS

## None

ITEM 3 - DEFAULTS UPON SENIOR SECURITIES
None
ITEM 4 - SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
By proxy solicitation, the following items were voted on by the Company's stockholders at the Company's annual stockholders' meeting held February 14, 1997:

1. ELECTION OF DIRECTORS:

The following unopposed nominees for Director were elected: Philip M.
Lynch, Vincent J. Graziano, Sidney Dworkin, Richard G. Lareau, Donald A. Kubik, Gerhard Hahn, and Milan R. Vukcevich. Each of the seven nominees for Director received at least $99.5 \%$ of the votes cast.
2. APPOINTMENT OF DELOITTE \& TOUCHE LLP AS INDEPENDENT AUDITORS.

The appointment of Deloitte \& Touche LLP as independent auditors of the Company for the fiscal year ending August 31, 1997 was ratified. Total votes cast:

| For | $3,738,674$ |
| :--- | ---: |
| Against | 4,050 |
| Abstain | 8,036 |

Against
4, 050
8,036
ITEM 5 - OTHER INFORMATION
None
ITEM 6 - EXHIBITS AND REPORTS ON FORM 8-K

None

## SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NORTHERN TECHNOLOGIES INTERNATIONAL CORPORATION

3-MOS
AUG-31-1997
DEC-01-1996
FEB-28-1997
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5,550,182
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